



August 29, 2008

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Kind Attention: Mr. Andrew Lee

Dear Mr. Lee,

Re: SPA-X (EM SPT) Project Squat shutdown at SPA Plant Substation-13 on 11th, 12th and 13th August 08.

This is to place in record my deep appreciation and sincere gratitude for the wonderful support and dedicated service you and your team members under Elpro Engineering Pte Ltd, TAMCO Malaysia, PT Tamco Indonesia, PESKO, JM Pang and Seah had given to FWP/EM team for the successful execution and completion of SPA-X Squat Shut down during 11th, 12th and 13th August 2008 and the subsequent Turn-On on the late evening of 13th August 2008.

Please convey my sincere thanks to each and every member of your team individually.

Also, I would like to mention the following names for their outstanding contributions:

1. Mr. Wong Teik Meng (TAMCO Malaysia)
2. Mr. Chen Kim Sing (TAMCO Malaysia)
3. Mr. Tan Lian Chim (TAMCO Malaysia)
4. Mr. Lutfianto (PT TAMCO Indonesia)
5. Mr. Muhammad Qomaruddin Ma'shum (PT TAMCO Indonesia)
6. Mr. Peter Ang (PESKO)
7. Mr. Dennis Wong (J.M.Pang & Seah Pte Ltd)
8. Mr. Roy Chang (J.M.Pang & Seah Pte Ltd)
9. Mr. Siah Gim Lee (J.M.Pang & Seah Pte Ltd)

Thanks, Best Regards,

Prakash Kamanat,
Lead Electrical Engineer,
FWP SPA-X (EM-SPT) Project