



**ExxonMobil**  
Chemical

## SINGAPORE OLEFINS PROJECT

CONTINUOUS QUALITY IMPROVING SCHEME FOR CONSTRUCTION

### LETTER OF COMMENDATION

to

*J M Pang & Seah (Pte) Ltd*

in recognition for the excellent quality workmanship implemented by their personnel for the Electrical Equipment Testing Work in compliance with the project requirements in the Singapore Olefins Project.

A handwritten signature in blue ink, appearing to read 'John Charlesworth', written over a horizontal line.

Mr. John Charlesworth,  
Project Director, KOCJV

A handwritten signature in blue ink, appearing to read 'Dave Schertz', written over a horizontal line.

Mr. Dave Schertz  
Project Manager, ExxonMobil